



Independent Expert Committee – Review of Panama’s International Services Framework Panamanian Experts

Biography – Alberto Alemán Zubieta

Alberto Aleman Zubieta is the former Administrator of the Panama Canal Authority (PCA). Under his leadership, the PCA’s vision was to transform the Canal into the cornerstone of the global transportation system, and a model of excellence, integrity, and transparency.

He began his career in the construction field, serving as CEO of one of the largest construction companies in the Republic of Panama. From 1996 to 1999, he served as Administrator of the former Panama Canal Commission (PCC) – the federal agency of the United States Government, which was responsible, until December 31, 1999, for the administration and operation of the Panama Canal.

Two years later in 1998, Mr. Alemán was appointed Administrator of the Panama Canal Authority - the Panamanian entity tasked with the administration of the inter-oceanic waterway upon its transfer to the Republic of Panama. During the following two years, he served simultaneously as Administrator of the PCC and the ACP, ensuring that the policies and decisions made under the Commission would transition smoothly into the administration of the new Canal Authority. In 2005, the Board of Directors re-elected him to lead the ACP for another seven years.

Mr. Alemán was inducted into the Maritime International Hall of Fame in May 2007 and is the recipient of numerous national and international awards for his achievements, including The National Order of the Legion of Honor (France), Meritorious Son of the City of Panama, Outstanding International Alumnus Award of Texas A&M University, Order of Río Branco (Brazil), and the Maritime Personality 2001 Award, presented by Seatrade.

He is a member of several international and local organizations, such as: the International Advisory Board of Texas A&M University, the World Business Council for Sustainable Development, the Chief Executives Organization (CEO), the Panamanian Chamber of Construction, and the Association of Panamanian Architects and Engineers, among others.

A native of Panama City, Republic of Panama, Alberto Alemán Zubieta is a graduate of the Texas A&M University civil and industrial engineering schools.

Biography – Gisela Álvarez de Porras

Gisela Alvarez de Porras is a managing partner with Arias & Muñoz, Panama. She launched Albacrome, a large commercial printing company, in Panama back in 2009. She is the former Minister of Trade and Industry in Panama. In government, she has been Director General of the Internal Revenue Services and Vice Minister of Finance. She has represented Panama before the Interamerican Center of Tax Administration and has been the head negotiator of the International Treaties to Avoid Double Taxation. She specialized in tax and estate planning as partner in the firm of Patton, Moreno & Asvat and was managing director of Assets Trust & Corporate Services. From 2004 to 2005, she was a member of the Presidential Commission for the Prevention of Money Laundering, representing the private sector. She studied at the London School of Economics (LLM) and has a postgraduate degree from Stetson University in real estate, and a master of science from the Swiss Business School (SBS). She completed her MBA in 2009. Gisela is certified as a trust and estate practitioner by The Society of Trusts and Estate Practitioners (London) and is founding partner of the Panama branch. She is president of Vital Voices Panama and a member of the Panamanian Association of Executives, where she was a member of the board. She is a member of the board of directors of the Panamanian Stock Exchange and Special Olympics. She is a Fellow of the third class of the Central America Leadership Initiative and a member of the Aspen Global Leadership Network.

Biography - Domingo Latorraca

Domingo has more than 25 years of experience in developing financial models, risk analysis, market studies and economic evaluations. He has also performed valuations business, financial "due diligence", and economic impact studies, has experience in redesigning processes, debt structuring, and developing financial models for infrastructure projects, implementation of information systems, strategic planning and project management.

It is external HOPSA Group Director, member of the Board of Directors of United Way Panama, and Director of *Fondo de Ahorro de Panamá*, the main Republic of Panama savings fund.

Domingo earned a Ph.D. (PhD) in Industrial Engineering from Texas Tech University.